

EMBRACER+ GROUP

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| Studio/Entity | Type of Entity | Business Unit | Country | City | Website | Twitter | LinkedIn | Instagram | Facebook |
|--------------------------------|----------------------------|--------------------------|--------------------------|---|---|---|---|---|---|
| CDE Entertainment | Internal Studio | Crystal Dynamics - Eidos | United Kingdom | London | | | | | |
| Group HQ & Internal Studio | Crystal Dynamics - Eidos | United States of America | San Mateo | https://www.crystalld.com/ | https://twitter.com/CrystalDynamics | https://www.linkedin.com/company/crystal-dynamics/ | https://www.instagram.com/ylavengers/ | https://www.facebook.com/sages/Crystal-Dynamics/ | |
| Crystal Northwest | Internal Studio | Crystal Dynamics - Eidos | United States of America | Bellevue | https://www.crystalld.com/ | https://twitter.com/CrystalDynamics | https://www.linkedin.com/company/crystal-dynamics/ | https://www.instagram.com/ylavengers/ | https://www.facebook.com/sages/Crystal-Dynamics/ |
| Crystal Southwest | Internal Studio | Crystal Dynamics - Eidos | United States of America | Austin | https://www.crystalld.com/ | https://twitter.com/CrystalDynamics | https://www.linkedin.com/company/crystal-dynamics/ | https://www.instagram.com/ylavengers/ | https://www.facebook.com/sages/Crystal-Dynamics/ |
| Eidos Montréal | Group HQ & Internal Studio | Crystal Dynamics - Eidos | Canada | Montréal | https://www.eidosmontreal.com/ | https://twitter.com/EidosMontreal | https://www.linkedin.com/company/eidosmontreal/ | https://www.instagram.com/eidosmontreal/ | https://www.facebook.com/EidosMontreal/ |
| Dark Horse Comics, LLC | Group Office | Dark Horse | United States of America | Milwaukee | https://www.darkhorse.com/ | https://twitter.com/DarkHorseComics | https://www.linkedin.com/company/darkhorsecomics/ | https://www.instagram.com/darkhorsecomics/ | https://www.facebook.com/darkhorsecomics/ |
| Dark Horse Entertainment, LLC | Group Office | Dark Horse | United States of America | Los Angeles | https://www.dhentertainment.com/ | https://twitter.com/DarkHorseComics | https://www.linkedin.com/company/darkhorsecomics/ | https://www.instagram.com/darkhorsecomics/ | https://www.facebook.com/darkhorsecomics/ |
| Dark Horse Media, LLC | Group HQ | Dark Horse | United States of America | Milwaukee | https://www.darkhorse.com/ | https://twitter.com/DarkHorseComics | https://www.linkedin.com/company/darkhorsecomics/ | https://www.instagram.com/darkhorsecomics/ | https://www.facebook.com/darkhorsecomics/ |
| Things From Another World | Stores | Dark Horse | United States of America | Milwaukee | https://www.tfaw.com/ | https://twitter.com/TFAW | https://www.linkedin.com/company/tfaw/ | https://www.instagram.com/tfaw/ | https://www.facebook.com/thingsfromanotherworld/ |
| Things From Another World | Stores | Dark Horse | United States of America | Beaverton | https://www.tfaw.com/ | https://twitter.com/TFAW | https://www.linkedin.com/company/tfaw/ | https://www.instagram.com/tfaw/ | https://www.facebook.com/thingsfromanotherworld/ |
| Things From Another World | Stores | Dark Horse | United States of America | Los Angeles | https://www.tfaw.com/ | https://twitter.com/TFAW | https://www.linkedin.com/company/tfaw/ | https://www.instagram.com/tfaw/ | https://www.facebook.com/thingsfromanotherworld/ |
| Things From Another World, LLC | Group Office | Dark Horse | United States of America | Milwaukee | https://www.tfaw.com/ | https://twitter.com/TFAW | https://www.linkedin.com/company/tfaw/ | https://www.instagram.com/tfaw/ | https://www.facebook.com/thingsfromanotherworld/ |
| A Thinking Ape | Internal Studio | DECA Games | Canada | Vancouver | https://www.athinkingape.com/ | https://twitter.com/athinkingape | https://www.linkedin.com/company/a-thinking-ape/ | https://www.instagram.com/athinkingape/ | https://www.facebook.com/A.Thinking.Ape.Entertainment/ |
| CrazyLabs China | Internal Studio | DECA Games | China | Luoyang | | | | | |
| CrazyLabs Ltd. | Internal Studio | DECA Games | Israel | Tel Aviv-Yafo | https://www.crazylabs.com/ | https://twitter.com/CrazyLabsGames | https://www.linkedin.com/company/crazylabs/ | https://www.instagram.com/crazy_labs/ | https://www.facebook.com/crazylabsgames |
| CrazyLabs Macedonia | Internal Studio | DECA Games | Macedonia | Skopje | https://www.crazylabs.com/ | | | | |
| DECA Games Berlin | Group HQ & Internal Studio | DECA Games | Germany | Berlin | https://decagames.com/ | | https://www.linkedin.com/company/deca-games/OriginalSubdomain/ | | |
| DECA Games Bulgaria | Internal Studio | DECA Games | Bulgaria | Veliko | https://decagames.com/ | | https://www.linkedin.com/company/deca-games/ | | |
| DECA Games China | Internal Studio | DECA Games | China | Jiufengzhen | https://decagames.com/ | | | | |
| DECA Games India | Internal Studio | DECA Games | India | Mumbai | https://www.crazylabs.com/ | | | | |
| Embracer Group | Group Office | Embracer Group | Sweden | Stockholm | https://embracer.com/ | https://twitter.com/embracergroup | https://www.linkedin.com/company/embracergroup | | |
| Embracer Group HQ | Group Office | Embracer Group | Sweden | Karlstad | https://embracer.com/ | https://twitter.com/embracergroup | https://www.linkedin.com/company/embracergroup | | |
| Captured Dimensions | Internal Studio | Freemove | United States of America | Frisco | https://www.capturedimensions.com/ | https://twitter.com/captured | | | https://www.facebook.com/CapturedDimensions/ |
| Clear River Games | Group Office | Freemove | Sweden | Karlstad | https://www.clearrivergames.com/ | | | | |
| Embracer Freemove Inc. | Group HQ | Freemove | United States of America | Livernore | https://www.embracerfreemove.com/ | | https://www.linkedin.com/company/freemovegroup | https://www.instagram.com/freemovegroup | |
| Freemove GO LLC | Group Office | Freemove | United States of America | Livernore | | | | | |
| Gioetek | Group Office | Freemove | United Kingdom | Clevedon | https://gioetek.com/ | https://twitter.com/gioetekarmy | | https://www.instagram.com/officialgioetek/ | https://www.facebook.com/officialgioetek/ |
| GOE | Group Office | Freemove | Sweden | Karlstad | https://www.gameoutlet.se/ | | https://www.linkedin.com/company/game-outlet-europe-ab/about | https://www.instagram.com/gameoutlet/ | https://www.facebook.com/GOEdistribution |
| Grimfrost | Group Office | Freemove | Sweden | Karlstad | https://grimfrost.com/ | | | https://www.instagram.com/thegrimfrost/ | https://www.facebook.com/thegrimfrost/ |
| Limited Run Games | Group Office | Freemove | United States of America | Apex | https://limitedrungames.com/ | https://twitter.com/limitedrungames | | https://www.instagram.com/limitedrungames | https://www.facebook.com/limitedrungames |
| Limited Run Retail | Stores | Freemove | United States of America | Cary | https://limitedrungames.com/ | https://twitter.com/limitedrunstore | | https://www.instagram.com/limitedrunstore/ | https://www.facebook.com/limitedrunstore/ |
| Middle-earth Enterprises | Group Office | Freemove | United States of America | Berkeley | https://www.middleearth.com/ | https://twitter.com/middleearthbeth | https://www.linkedin.com/company/middle-earth-enterprises/ | https://www.instagram.com/middleearthbeth/ | https://www.facebook.com/middleearthbeth/ |
| Quantix Lab | Group Office | Freemove | Romania | Cluj-Napoca | https://www.quantixlab.com/ | https://twitter.com/QuantixLabRo | https://www.linkedin.com/company/quantix-lab/ | https://www.instagram.com/quantixlab/ | https://www.facebook.com/quantixlab |
| RedOctane | Internal Studio | Freemove | United States of America | Livernore | https://www.redoctane.com/ | https://x.com/redoctanegames/ | https://www.linkedin.com/company/redoctanegames/ | https://www.instagram.com/redoctanegames/ | https://www.facebook.com/peoplesRedOctane-Games/ |
| Tatsujin | Internal Studio | Freemove | Japan | Tokyo | | | | | |
| 34BigThings | Internal Studio | Other | Italy | Torino | https://34bigthings.com/ | https://twitter.com/34bigthings | https://www.linkedin.com/company/34bigthings-rl/ | | https://www.facebook.com/34bigthings |
| 4A Games Malta | Internal Studio | Other | Malta | Siema | https://www.4a-games.com/ml/ | https://twitter.com/4AGames | https://www.linkedin.com/company/4a-games/ | https://www.instagram.com/4AGames/ | https://www.facebook.com/4AGames |
| 4A Games Ukraine | Internal Studio | Other | Ukraine | Kiev | https://www.4a-games.com/ml/ | https://twitter.com/4AGames | https://www.linkedin.com/company/4a-games/ | https://www.instagram.com/4AGames/ | https://www.facebook.com/4AGames |
| Aspyr | Internal Studio | Other | United States of America | Austin | https://www.aspyr.com/ | https://twitter.com/AspyrMedia | https://www.linkedin.com/company/aspyr-media/ | https://www.instagram.com/aspyrmedia/ | https://www.facebook.com/aspyrmedia |
| Beamdog | Internal Studio | Other | Canada | Edmonton | https://www.beamdog.com/ | https://twitter.com/BeamdogInc | https://www.linkedin.com/company/beamdog/ | https://www.instagram.com/beamdog/ | https://www.facebook.com/Beamdog |
| Demurge Studios | Internal Studio | Other | United States of America | Cambridge | https://www.demurgestudios.com/ | https://twitter.com/DemurgeStudios | https://www.linkedin.com/company/demurge-studios/ | https://www.instagram.com/demurgestudios/ | https://www.facebook.com/DemurgeStudios |
| Trippwire | Internal Studio | Other | United States of America | Roswell | https://www.trippwireinteractive.com/ | https://twitter.com/TrippwireInt | https://www.linkedin.com/company/trippwire-interactive-llc/ | https://www.instagram.com/trippwireinteractive/ | https://www.facebook.com/trippwireinteractive |
| Deep Silver | Group Office | PLAION | United States of America | Larkspur | https://www.deepsilver.com/ | https://twitter.com/deepsilver | https://www.linkedin.com/company/deepsilver/ | https://www.instagram.com/deepsilver/ | https://www.facebook.com/deepsilver |
| Deep Silver Dambuster Studios | Internal Studio | PLAION | United Kingdom | Nottingham | https://www.didambuster.com/ | https://twitter.com/DSDambuster | https://www.linkedin.com/company/dambuster-studios/ | https://www.instagram.com/didambuster/ | https://www.facebook.com/didambuster |
| Deep Silver Fishlabs | Internal Studio | PLAION | Germany | Hamburg | https://www.dsfishlabs.com/ | https://twitter.com/dsfishlabs | https://www.linkedin.com/company/deep-silver-fishlabs/ | https://www.instagram.com/dsfishlabs/ | https://www.facebook.com/fishlabs |
| DPI Merchandising Inc. | Group Office | PLAION | United States of America | Denver | https://www.dipromo.com/ | | | https://www.instagram.com/dipromo/ | |
| Flying Wild Hog, Krakow | Internal Studio | PLAION | Poland | Krakow | https://flyingwildhog.com/ | https://twitter.com/flying_wild_hog | https://www.linkedin.com/company/flying-wild-hog/ | https://www.instagram.com/flying_wild_hog/ | https://www.facebook.com/FlyingWildHog |
| Flying Wild Hog, Rzeszow | Internal Studio | PLAION | Poland | Rzeszow | https://flyingwildhog.com/ | https://twitter.com/flying_wild_hog | https://www.linkedin.com/company/flying-wild-hog/ | https://www.instagram.com/flying_wild_hog/ | https://www.facebook.com/FlyingWildHog |
| Flying Wild Hog, Warsaw | Internal Studio | PLAION | Poland | Warsaw | https://flyingwildhog.com/ | https://twitter.com/flying_wild_hog | https://www.linkedin.com/company/flying-wild-hog/ | https://www.instagram.com/flying_wild_hog/ | https://www.facebook.com/FlyingWildHog |
| Milestone | Internal Studio | PLAION | Italy | Milano | https://milestone.it/ | https://twitter.com/MilestoneItaly | https://www.linkedin.com/company/milestone-s-r-l/ | https://www.instagram.com/milestone_team/ | https://www.facebook.com/milestone_team/ |
| PLAION Australia Pty Ltd* | Group Office | PLAION | Australia | Sydney | https://plaion.com/ | https://twitter.com/PLAION_AU | https://www.linkedin.com/company/plaion-au/ | https://www.instagram.com/plaion_au/ | https://www.facebook.com/PLAION_AU/ |
| PLAION Austria GmbH* | Group Office | PLAION | Austria | Höfen | https://plaion.com/ | https://twitter.com/PLAION_DACH | https://www.linkedin.com/company/plaion-dach/ | https://www.instagram.com/plaion_dach/ | https://www.facebook.com/PLAION_DACH/ |
| PLAION Benelux Ltd.* | Group Office | PLAION | Netherlands | Amsterdam | https://plaion.com/ | https://twitter.com/PLAION_BNL | https://www.linkedin.com/company/plaion-bnl/ | https://www.instagram.com/plaion_bnl/ | https://business.facebook.com/PLAION_BNL |
| PLAION Czech Republic s.r.o.* | Group Office | PLAION | Czech Republic | Olomouc | https://plaion.com/ | | | | |
| PLAION France SAS* | Group Office | PLAION | France | Paris | https://plaion.com/ | https://twitter.com/PLAION_FR | https://www.linkedin.com/company/plaion-fr/ | https://www.instagram.com/plaion_fr/ | https://www.facebook.com/PLAION_FR/ |
| PLAION Germany GmbH* | Group HQ | PLAION | Germany | Munich | https://plaion.com/ | https://twitter.com/PLAION | https://www.linkedin.com/company/plaion/ | https://www.instagram.com/primematter/ | https://www.facebook.com/PLAION.Official/ |
| PLAION Hong Kong Limited* | Group Office | PLAION | China | Hong Kong | https://plaion.com/ | | | | https://www.facebook.com/PLAION.ASIA/ |
| PLAION Italy S.r.l.* | Group Office | PLAION | Italy | Milan | https://plaion.com/ | https://twitter.com/PLAION_ITA | https://www.linkedin.com/company/plaionitalia/ | https://www.instagram.com/plaion_ita/ | https://www.facebook.com/plaion.ita/ |
| PLAION Japan Inc.* | Group Office | PLAION | Japan | Tokyo | https://plaion.com/ | https://twitter.com/PLAION_JPN | https://www.linkedin.com/company/plaionjpn/ | https://www.instagram.com/PLAION_JPN | https://www.facebook.com/PLAION.ASIA/ |
| PLAION Nordics Ltd.* | Group Office | PLAION | Sweden | Stockholm | https://plaion.com/ | https://twitter.com/PLAION_NORDIC | https://www.linkedin.com/company/plaion-nordic/ | https://www.instagram.com/PLAION_NORDIC | https://www.facebook.com/PLAION_NORDIC |
| PLAION Pictures Italia* | Group Office | PLAION | Italy | Milano | https://www.plaionpictures.it/ | https://twitter.com/PLAIONitalia | | https://www.instagram.com/plaionpictures/ | https://www.facebook.com/PLAIONPicturesIT/ |
| PLAION Pictures* | Group Office | PLAION | Germany | Planegg | https://plaionpictures.com/ | https://twitter.com/PLAION_PICTURES | | https://www.instagram.com/plaionpictures/ | https://www.facebook.com/PLAION.PICTURES |
| PLAION Poland Spzoo* | Group Office | PLAION | Poland | Warsaw | https://plaion.com/ | | | https://www.instagram.com/plaion_pol/ | https://www.facebook.com/PLAION.POL/ |
| PLAION Spain S.L.U.* | Group Office | PLAION | Spain | Madrid | https://plaion.com/ | https://twitter.com/PLAION_ES | | https://www.instagram.com/plaion_es/ | https://www.facebook.com/PLAION.ES/ |
| PLAION Switzerland AG* | Group Office | PLAION | Switzerland | St.Gallen | https://plaion.com/ | https://twitter.com/PLAION_DACH | | https://www.instagram.com/plaion_dach/ | https://www.facebook.com/PLAION.DACH/ |
| PLAION UK Ltd.* | Group Office | PLAION | United Kingdom | Reading | https://plaion.com/ | https://twitter.com/PLAION_UK | https://www.linkedin.com/company/plaion-uk/ | https://www.instagram.com/plaion_uk/ | https://www.facebook.com/PLAION_UK/ |
| PLAION USA & Canada Inc.* | Group Office | PLAION | United States of America | Larkspur | https://plaion.com/ | https://twitter.com/PLAION_Americas | https://www.linkedin.com/company/plaion-america/ | https://www.instagram.com/plaion_america/ | https://www.facebook.com/PLAION.America/ |
| Prime Matter | Group Office | PLAION | Germany | Munich | https://primematter.de/ | https://twitter.com/primematter_ga | https://www.linkedin.com/company/prime-matter/ | https://www.instagram.com/primematter/ | https://www.facebook.com/Prime-Matter-10880451344213/ |
| Ravencourt | Group Office | PLAION | Germany | Munich | https://ravencourtgames.com/ | https://twitter.com/RavenCourtGames | | | |

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|--|-----------------|------------|--------------------------|-------------|---|---|---|---|---|
| Alkimia Interactive | Internal Studio | THQ Nordic | Spain | Barcelona | https://www.alkimainteractive.com/ | https://twitter.com/AlkimiaGameDev | https://www.linkedin.com/company/alkimia/ | | |
| Appeal Studios | Internal Studio | THQ Nordic | Belgium | Charleroi | https://www.appeal-studios.com/ | https://www.appeal-studios.com/ | https://www.linkedin.com/company/appeal/ | | https://www.facebook.com/appealstudios |
| Ashborne Games | Internal Studio | THQ Nordic | Czechia (Czech Republic) | Brno | https://ashbornegames.com/ | https://twitter.com/AshborneGames | https://www.linkedin.com/company/ashbornegames/ | https://www.instagram.com/ashbornegames/ | https://www.facebook.com/watch/AshborneGames/ |
| Black Forest Games | Internal Studio | THQ Nordic | Germany | Offenburg | https://black-forest-games.com/ | https://twitter.com/BlackForestTeam | https://www.linkedin.com/company/black-forest-games/ | https://www.instagram.com/blackforestgames/ | https://www.facebook.com/BlackForestGames |
| Bugbear Entertainment | Internal Studio | THQ Nordic | Finland | Helsinki | https://bugbeargames.com/ | https://twitter.com/bugbeargames | https://www.linkedin.com/company/bugbear-entertainment-tid/ab | https://www.instagram.com/bugbeargames/ | https://www.facebook.com/bugbeargames/ |
| Campfire Cabal | Internal Studio | THQ Nordic | Denmark | Copenhagen | https://campfirecabal.com/ | https://twitter.com/CampfireCabal | | | |
| DigiArt | Internal Studio | THQ Nordic | France | Montpellier | https://sites.google.com/digisart.com/digisart | https://twitter.com/digisart | https://www.linkedin.com/company/digisart-entertainment/ | https://www.instagram.com/digisart/ | https://www.facebook.com/digisart |
| Experiment 101 | Internal Studio | THQ Nordic | Sweden | Stockholm | https://experiment101.com/ | https://twitter.com/Experiment101 | https://www.linkedin.com/company/experiment-101/ | | |
| Gate21 | Internal Studio | THQ Nordic | Bosnia Herzegovina | Sarajevo | http://www.gate21.com/ | | | | https://www.facebook.com/GateTwentyOne/ |
| Grimlore Games | Internal Studio | THQ Nordic | Germany | Munich | https://grimloregames.com/ | https://twitter.com/grimloregames | https://www.linkedin.com/company/grimlore-games/ | | |
| Gunfire Games | Internal Studio | THQ Nordic | United States of America | Austin | http://gunfiregames.com/ | https://twitter.com/gunfire_games | https://www.linkedin.com/company/gunfire-games/ | https://www.instagram.com/gunfire_games/ | https://www.facebook.com/gunfiregames |
| HandyGames | Internal Studio | THQ Nordic | Germany | Giebelstadt | https://handy-games.com/ | https://twitter.com/handy_games | https://www.linkedin.com/company/handy-games/ | https://www.instagram.com/handygames/ | https://www.facebook.com/HandyGames |
| Kaiko Games | Internal Studio | THQ Nordic | Germany | Frankfurt | http://kaikogames.com/ | https://twitter.com/kaikogames | | | |
| Massive Miniteam | Internal Studio | THQ Nordic | Germany | Pulheim | https://www.massiveminiteam.com/ | https://twitter.com/MassiveMiniteam | https://www.linkedin.com/company/massiveminiteam/ | https://www.instagram.com/massiveminiteam/ | https://www.facebook.com/massiveminiteam |
| metricminds | Internal Studio | THQ Nordic | Germany | Frankfurt | https://metricminds.com/ | https://twitter.com/metricmindscom | https://www.linkedin.com/company/metricminds/ | | |
| Nine Rocks Games | Internal Studio | THQ Nordic | Slovakia | Bratislava | https://www.ninerocksgames.com/ | https://twitter.com/ninerocksgames | https://www.linkedin.com/company/ninerocksgames/ | https://www.instagram.com/ninerocksg/ | https://www.facebook.com/ninerocksgames |
| Purple Lamp | Internal Studio | THQ Nordic | Austria | Vienna | https://www.purplelamp.com/ | https://twitter.com/PurpleLamp | https://www.linkedin.com/company/purple-lamp/ | https://www.instagram.com/purplelampofficial/ | https://www.facebook.com/PurpleLampOfficial |
| Snapshot Games Bulgaria | Internal Studio | THQ Nordic | Bulgaria | Sofia | https://www.snapshotgames.com/ | https://twitter.com/SnapshotGames | https://www.linkedin.com/company/snapshotgames/ | | https://www.facebook.com/snapshotgamesstudio/ |
| Snapshot Games US | Group Office | THQ Nordic | United States of America | Los Angeles | | | | | |
| Tarsier Studios | Internal Studio | THQ Nordic | Sweden | Malmö | https://www.tarsierstudios.com/ | https://twitter.com/TarsierStudios | https://www.linkedin.com/company/tarsier-studios/ | | |
| THQ Nordic AB | Group Office | THQ Nordic | Sweden | Karlstad | | | | | |
| THQ Nordic France SAS | Group Office | THQ Nordic | France | Paris | | | | | |
| THQ Nordic GmbH | Group HQ | THQ Nordic | Austria | Vienna | https://www.thqnordic.com/ | https://twitter.com/THQNordic | https://www.linkedin.com/company/thqn/ | https://www.instagram.com/thqnordic/ | https://www.facebook.com/THQNordic |
| THQ Nordic Holdings USA Inc. | Group Office | THQ Nordic | United States of America | Wilmington | | | | | |
| THQ Nordic Inc. | Group Office | THQ Nordic | United States of America | Bahemia | | | | | |
| THQ Nordic Japan KK | Group Office | THQ Nordic | Japan | Tokyo | | https://twitter.com/THQNordicJapan | https://www.linkedin.com/company/thqn/ | | |
| THQ Nordic Singapore Pte Ltd. | Group Office | THQ Nordic | Singapore | Singapore | | | | | |
| THQ Nordic Vienna Store | Stores | THQ Nordic | Austria | Vienna | | | | | |
| Voxel | Internal Studio | THQ Nordic | France | Paris | https://www.voxel.fr/ | https://twitter.com/Voxel | https://www.linkedin.com/company/voxel-games/about/ | | https://www.facebook.com/voxel |
| We Sing Company AB | Group Office | THQ Nordic | Sweden | Karlstad | | | | | |
| www.bandy-games.com GmbH | Group Office | THQ Nordic | Germany | Giebelstadt | https://bandy-games.com/ | | | | |
| Zen Studios | Internal Studio | THQ Nordic | Hungary | Budapest | https://zenstudios.com/ | https://twitter.com/zen_studios | https://www.linkedin.com/company/zen-studios/ | https://www.instagram.com/zen_studios/ | https://www.facebook.com/zenstudios |
| Munich, Thursday, August 4th, 2022 – Koch Media GmbH announced that effective today all Koch Media companies worldwide will be renamed PLAION, accompanied by a complete rebranding. | | | | | | | | | |
| Source "List as of December 31, 2025" | | | | | | | | | |